2023 REGIONAL ECONOMIC IMPACT

of Philadelphia's Airport System



FINAL SEPTEMBER 2024

NORTHEAST PHILADELPHIA AIRPORT

TIERS OF ECONOMIC BENEFIT

The economic benefits from the airport system begin with flight activity (Tier 1) and radiate outward to include on-site or nearby airport-related operations (Tier 2) and region-wide benefits to residents and businesses (Tier 3).



Tier 1
Aviation
Operations

Tier 2
Airport-Related
Operations

Tier 3
Regional Businesses
& Residents

ECONOMIC IMPACT MODELING

Direct Impact

Direct Expenditure Tier 1: PHL-PNE / Airlines Tier 2: Passengers & Businesses Tier 3: Tourists and Residents

"Spillover" Impact





Direct and spillover activity generates additional tax revenues

City & State tax bases are distinct --> Additional revenues are additive

ECONOMIC IMPACT OF PHL/PNE - 2023

Philadelphia's
Airport System,
including Philadelphia
International Airport
(PHL) and Northeast
Philadelphia Airport
(PNE), is a strong
hub of economic
activity and a major
economic generator
for the Philadelphia
region.

2023 ANNUAL IMPACT

\$18.7 BILLION economic impact

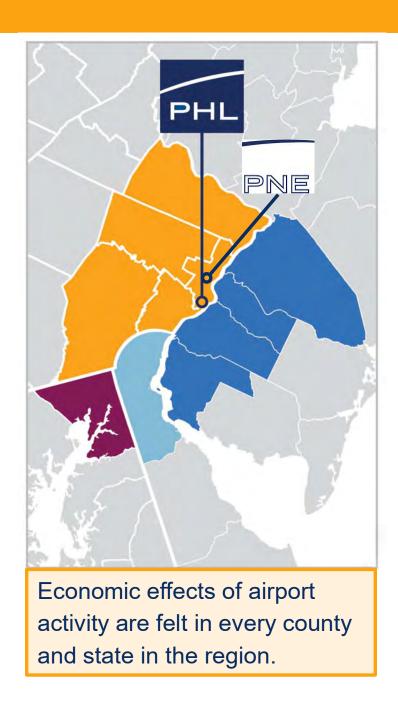
102,600 JOBS supported

\$6.1 BILLION earnings

Impacts represent the sum of annual direct and spillover impacts in the 11-county Philadelphia region from PHL and PNE.

Earnings include both wages and benefits.

ECONOMIC IMPACT BY COUNTY



| Geography | Economic Output (\$M) | Total Employment |
|--------------------------|--------------------------|---------------------|
| Pennsylvania | \$16.46 B | 89,720 Jobs |
| Philadelphia County | \$9,799 | 49,910 |
| Delaware County | \$4,233 | 26,970 |
| Montgomery County | \$1,221 | 6,290 |
| Chester County | \$618 | 3,330 |
| Bucks County | \$594 | 3,220 |
| New Jersey | \$1.32 B | 7,740 Jobs |
| Burlington County | \$502 | 2,880 |
| Camden County | \$492 | 2,940 |
| Gloucester County | \$274 | 1,650 |
| Salem County | \$49 | 270 |
| Delaware | \$825 M | 4,550 Jobs |
| New Castle County | \$825 | 4,550 |
| Maryland | \$84 M | 540 Jobs |
| Cecil County | \$84 | 540 |
| TOTAL | \$18.7 B | 102,600 Jobs |

Note: Jobs rounded to the nearest ten

STATE AND LOCAL TAX REVENUE

State Income, Sales and Business Tax Revenue



PENNSYLVANIA \$353M NEW JERSEY
\$38M

DELAWARE \$28M



City Wage, Sales and Business Tax Revenue





Municipal Earned Income Tax Revenue

DELAWARE COUNTY MUNICIPALITIES

\$7M

TOTAL STATE + LOCAL REVENUE

\$547M

\$

THE AIRPORT IS SELF-SUSTAINING AND REVENUE GENERATING

TIER 1: AVIATION OPERATIONS

Tier 1 impacts come from the operations and capital investments of the airport and its airline tenants.

\$9.5
BILLION
economic impact

31,800 JOBS \$2.5
BILLION
earnings

AIRLINE ACTIVITY

28M

total passengers served

(Inbound & outbound) 2023

28

supported

commercial airlines serve PHL

including all major domestic carriers

120

non-stop destinations

domestic & international (as of Jan 2024)

TIER 1: AVIATION OPERATIONS

CAPITAL DEVELOPMENT PLAN









CY 2023 Highlights

- Restroom Renovations Phases 5-8
- TW K & P Rehabilitations
- SEPTA Platform Renovations
- New Pavement & Grounds Facility
- CCTV Upgrades
- Airport Operations Center





\$176M

Spending in projects and acquisition in CY 2023

\$1.8B

Total approved capital improvement program

DOA: DIVERSE PROCUREMENT

M/W/DSBE Participation in Contracts

\$45.6

MILLION

M/W/DSBE participation

\$140.3

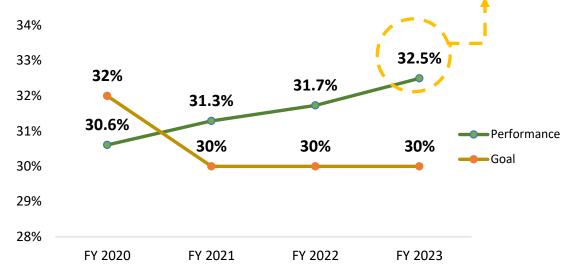
MILLION

Total available contracts

32.5%

Total contract awarded to M/W/DSBE contractors

M/W/DSBE participation has been growing since FY 2020.



*M/W/DSBE: Minority, Women, and Disabled Owned Business Enterprise

ACDBE: DIVERSE BUSINESS OWNERSHIP

ACDBE Business Opportunities

Airport concessions provide economic opportunities to minorityowned businesses

In 2023, FAA approved the DOA for its 2024-2026 3-year ACDBE goal (21.64% non-car; 2.08% car rental)

to ACDBEs for non-car

FFY 2023 gross receipts rental businesses

38%

FFY 2023 attainment, which exceeds the goal of 21%



* FFY: Federal Fiscal Year

ACDBE: Airport Concession Disadvantaged Business Enterprise

EMPLOYMENT DIVERSITY

Race/Ethnicity: All Badged Employees

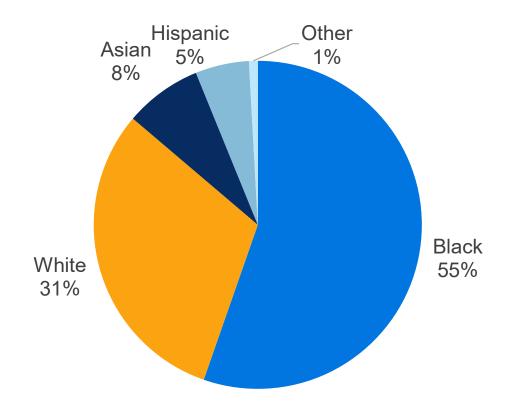
Asian Other 1%
Hispanic 8%

White 36%

64% of the nearly 17,000 private and public-sector employees working at the airports are non-white

The airport workforce reflects the diversity of the city of Philadelphia

Race/Ethnicity: DOA Employees



TIER 2: AIRPORT-RELATED OPERATIONS

Tier 2 impacts come from industries at or near the airport providing support services or benefiting from the logistical advantages of the facility.

\$4.8
BILLION
economic impact

40,600 JOBSsupported

\$2.1
BILLION
earnings

SERVING PASSENGER DEMAND

A range of industries support the airport's more than 77,000 daily passengers.



Retail



Hospitality



Ground Transportation



Parking



Government

TIER 2: AIRPORT-RELATED OPERATIONS

FACILITY AIRSPACE BENEFITS

Other industries benefit from the airspace and logistical advantages of the airport facility.



Cargo (524,000 tons in 2023)





Aviation Manufacturing



TIER 3: REGIONAL BUSINESSES AND RESIDENTS

Tier 3 impacts come from the broad regional implications of air service for residents and businesses, including leisure and business travel and quality-of-life benefits.

\$4.5 **BILLION** economic impact 30,200 \$1.5 **JOBS** supported

BILLION earnings



TIER 3: REGIONAL BUSINESSES AND RESIDENTS

TOURISM ACTIVITY

Air service is essential to bringing visitors (and their spending) into the region. Leisure and business travelers enter the region through the airports from around the country and the world and support local businesses across a range of sectors.



TIER 3: REGIONAL BUSINESSES AND RESIDENTS

RESIDENT BENEFITS

Regional residents traveling through PHL save travel distance, time, and cost relative to their alternatives if PHL did not exist.



3M

\$161M

MILES SAVED

annual travel distance savings

HOURS SAVED

annual travel time savings

DOLLARS SAVED

annual travel cost savings

PHL enhances the overall economic competitiveness and growth of the region by providing access to new markets, enabling the efficient movement of goods and building the region's attractiveness and quality of life.

ECONOMIC IMPACT SUMMARY: 2023

\$18.7 BILLION economic impact

102,600 JOBS supported

The benefits of this economic activity are shared inclusively

\$6.1 BILLION employee earnings

64% minority share among 17,000 badged workers

Philadelphia's airport system remains a strong economic engine for the region

\$94

MILLION

annual receipts for diverse concessionaires

\$46

6 MILLION

diverse DOA contracting (33% participation)

PHLPNE

Philadelphia's airport system (PHL and PNE) is owned by the City of Philadelphia and operated by the Department of Aviation. The airport is financially self-sustaining and receives no local tax dollars.

ABOUT ECONSULT SOLUTIONS, INC.

This economic impact report is produced by Econsult Solutions, Inc. (ESI), a leading provider of economic analysis for business and policymakers.